AirArabia

RESULTS PRESENTATION
Q3 / 9M 2025

Q3/9M 2025 IN FOCUS

STRATEGIC SUMMARY – 9M/Q3 2025

- Air Arabia delivered strong financial results, with Q3 2025 net profit of AED 656 million, up 16%, and revenue rose by 14%, to AED 2.04 billion.

- Passenger traffic surged 16% in Q3 2025 with over 5.9 million passengers carried across hubs in the UAE, Morocco, Egypt, and Pakistan, with an average seat load factor of 85% with an increase of 4 points compared to the same period last year.

- For the first 9 months of 2025, net profit reached AED 1.42 billion, up 13% compared to last year with revenue of AED 5.49 billion, up 10%.

- The airline expanded its network with 12 new routes during the first 9 months and increased its fleet size to 88 Airbus A320 and A321 aircraft, including six additions during the same period, with further deliveries planned before year-end.

- The strong results reflect the resilience and effectiveness of Air Arabia's low-cost business model, disciplined cost control, operational efficiency, and ability to deliver sustainable growth across markets.

FINANCIAL REVIEW

Q3/9M 2025

KEY PERFORMANCE – Q3 2025

(AED Millions)	2025	2024	Change	%
Pax (m)	3.49	2.91	0.58	20%
LF %	84.5%	81.2%	3%	4%
Revenue (m)	2,044.7	1,786.9	257.8	14%
Operating Profit / (Loss)	439.4	357.7	81.8	23%
Operating Profit / (Loss) Margin %	21%	20%	1%	7%
Net Profit / (Loss)	655.8	564.5	91.4	16%

* Pax (all hubs)	5.9 M	5.1 M

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KEY PERFORMANCE – 9M 2025

(AED Millions)	2025	2024	Change	%
Pax (m)	9.56	8.35	1.21	14%
LF %	84.7%	81.6%	3.1%	4%
Revenue (m)	5492.0	4,984.2	507.8	10%
Operating Profit / (Loss)	991.1	926.6	64.5	7%
Operating Profit / (Loss) Margin %	18%	19%	-1%	-3%
Net Profit / (Loss)	1,425.9	1,257.6	168.3	13%

* Pax (all hubs)	16 M	14 M		

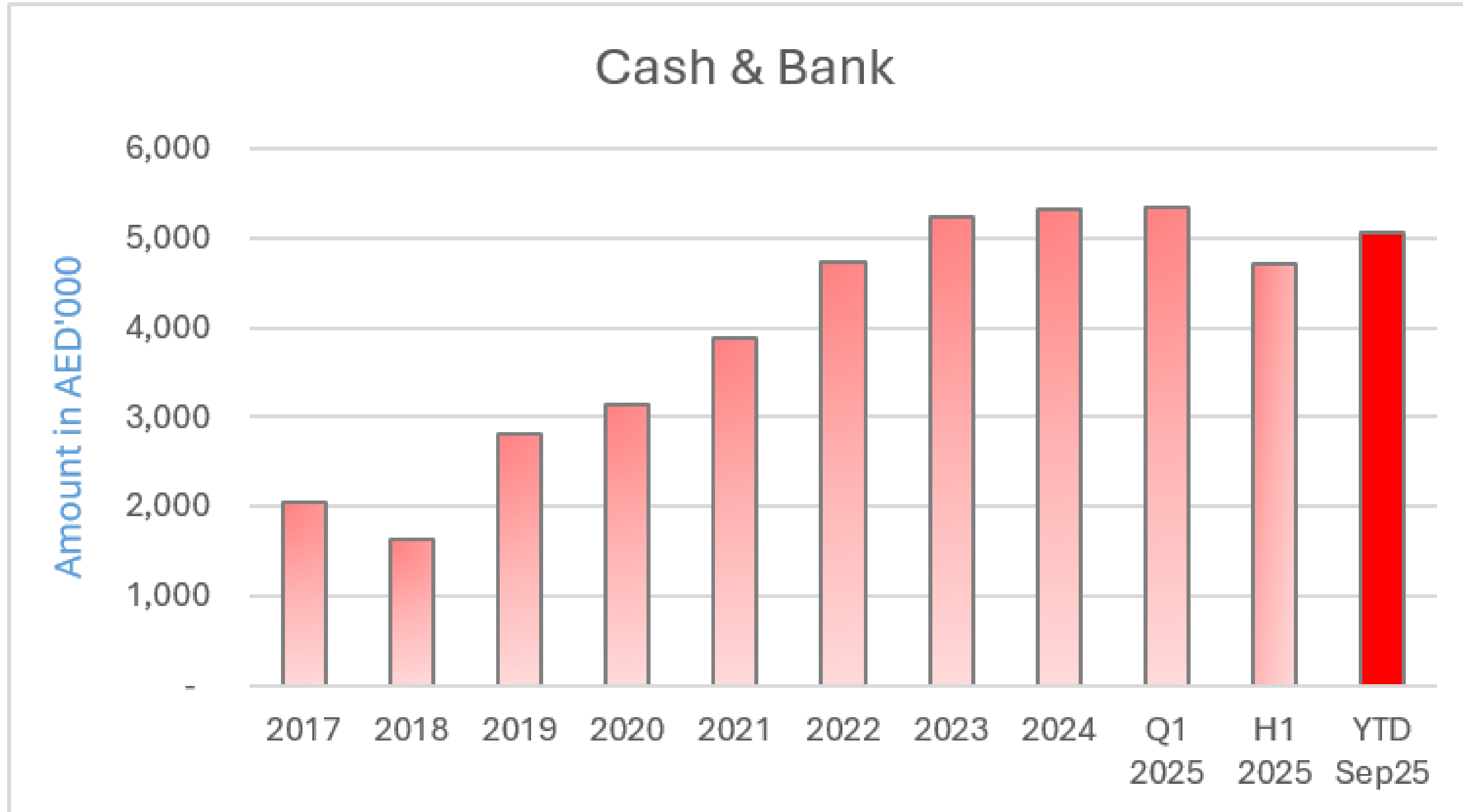
AirArabia

BALANCE SHEET – 9M 2025

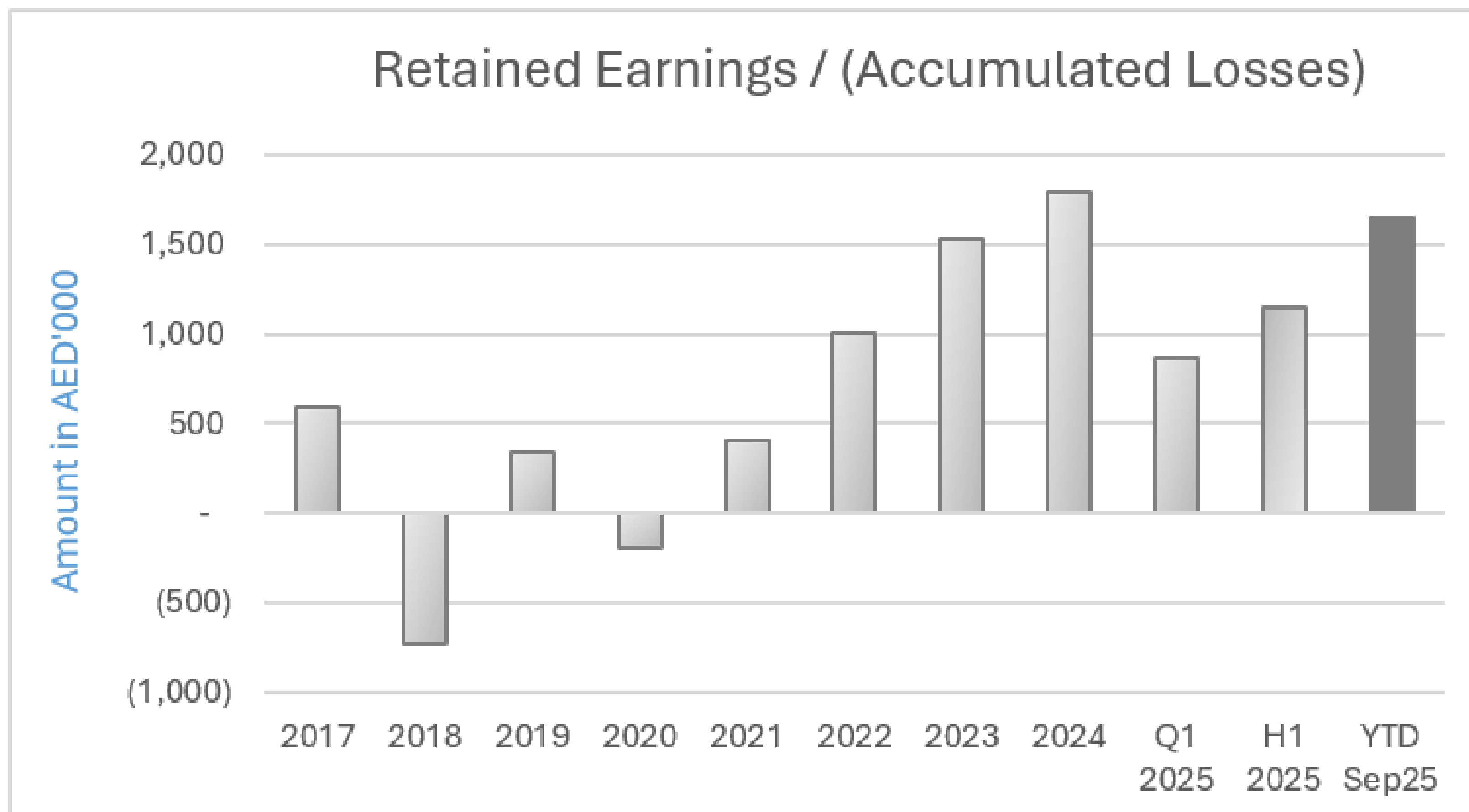
(AED Millions)	9M 2025	YE 2024	Change	%
Assets				
Non-Current Assets	9,920	9,164	756	8%
Current Assets	6,176	6,197	-20.714	-0.3%
Total Assets	16,096	15,361	735.473	5%
Liabilities & Equity				
Non-Current Liabilities	2,843	3,023	-179.814	-6%
Current Liabilities	5,268	4,386	881.974	20%
Total Liabilities	8,111	7,409	702.16	9%
Capital & Reserves				
Equity	7,985	7,952	33.314	0.4%
Total Liabilities & Equities	16,096	15,361	735.474	5%

CASH GENERATION

Cash & Bank



Retained Earnings / (Accumulated Losses)



FLEET STATUS

9M 2025

CURRENT FLEET

Airbus A320ceo
78 Aircraft in service

(including 4 ACMI)

Airbus A320neo
1 Aircraft in service

Airbus A321neo
6 Aircraft in service

Airbus A321ceo
3 Aircraft in service

Current Fleet Allocation

Sharjah 55   Ras Al Khaimah 2   Abu Dhabi 12   Morocco 9   Egypt 4   Pakistan 6

**New aircraft are expected to join the fleet gradually as part of the existing Airbus order, which includes 120 A320 Family aircraft.*

OUTLOOK

- Air Arabia remains focused on executing its growth strategy and delivering consistent, sustainable results despite ongoing geopolitical uncertainties.

- Operational efficiency, disciplined cost control, and network optimization will remain central to drive sustainable growth.

- Fleet expansion is underway with new Airbus A320 family aircraft delivery from the 120-aircraft order, supporting long-term capacity growth and modernization.

- Air Arabia will continue enhancing the customer experience through innovation, digital transformation, and value-driven service, leveraging the strength of its business model to ensure enduring growth and profitability.

ESG

- Maintained ‘Leader’ category in MSCI ESG Ratings with an “AA” score, highlighting ongoing progress in environmental, social and governance (ESG) practices.
- Received first Airbus A320neo (part of 120-aircraft order), expected to reduce fuel burn and CO_2 emissions by up to 20%.
- Completed materiality assessment with 400+ stakeholders, identifying 12 key sustainability priorities to guide the Group’s sustainability strategy.
- Continued to implement operational initiatives to reduce environmental impact, including fuel-saving measures, paperless cockpit program, and digital transformation across operations.

APPENDIX


Moscow
Yekaterinburg
Kazan
Ufa
Samara
Amsterdam
London
Brussels
Cologne
Warsaw
Charleroi
Frankfurt
Paris
Strasbourg
Prague
Kraków
Basel-Mulhouse
Munich
Vienna
Lyon
Geneva
Bordeaux
Cuneo
Milan
Venice
Toulouse
Montpellier
Bologna
Pisa
Bilbao
Girona
Marseille
Barcelona
Madrid
Naples
Murcia
Palma de Mallorca
Malaga
Catania
Athens
Sochi
Istanbul
Trabzon
Tbilisi
Baku
Yerevan
Bishkek
Almaty
Tashkent
Mashhad
TANGIER
Tetouan
NADOR
RABAT
Oujda
CASABLANCA
FEZ
Essaouira
Agadir
Erbil
Tehran
Kabul
Peshawar
Islamabad
Beirut
Damascus
Baghdad
Faisalabad
Sialkot
Lahore
Amman
Najaf
Quetta
ALEXANDRIA
Basra
Multan
Delhi
Al-Jouf
CAIRO
Shiraz
Kuwait
Tabouk
Ha'il
Lar
Jaipur
Kathmandu
Dammam
RAS AL KHAIMAH
Sohag
Gassim
Bahrain
SHARJAH
Medinah
Riyadh
Doha
Dhaka
Yanbu
Muscat
KARACHI
Ahmedabad
Kolkata
Chattogram
ABU DHABI
Jeddah
Taif
Nagpur
Domestic Routes
Global Destinations
Base Airports
Mumbai
Abha
Salalah
Hyderabad
Gizan
Goa
Bangalore
Chennai
Bangkok
Kozhikode
Coimbatore
Bosaso
Kochi
Addis Ababa
Thiruvananthapuram
Krabi
Colombo
Phuket
Malé
Kuala Lumpur
Entebbe
Nairobi

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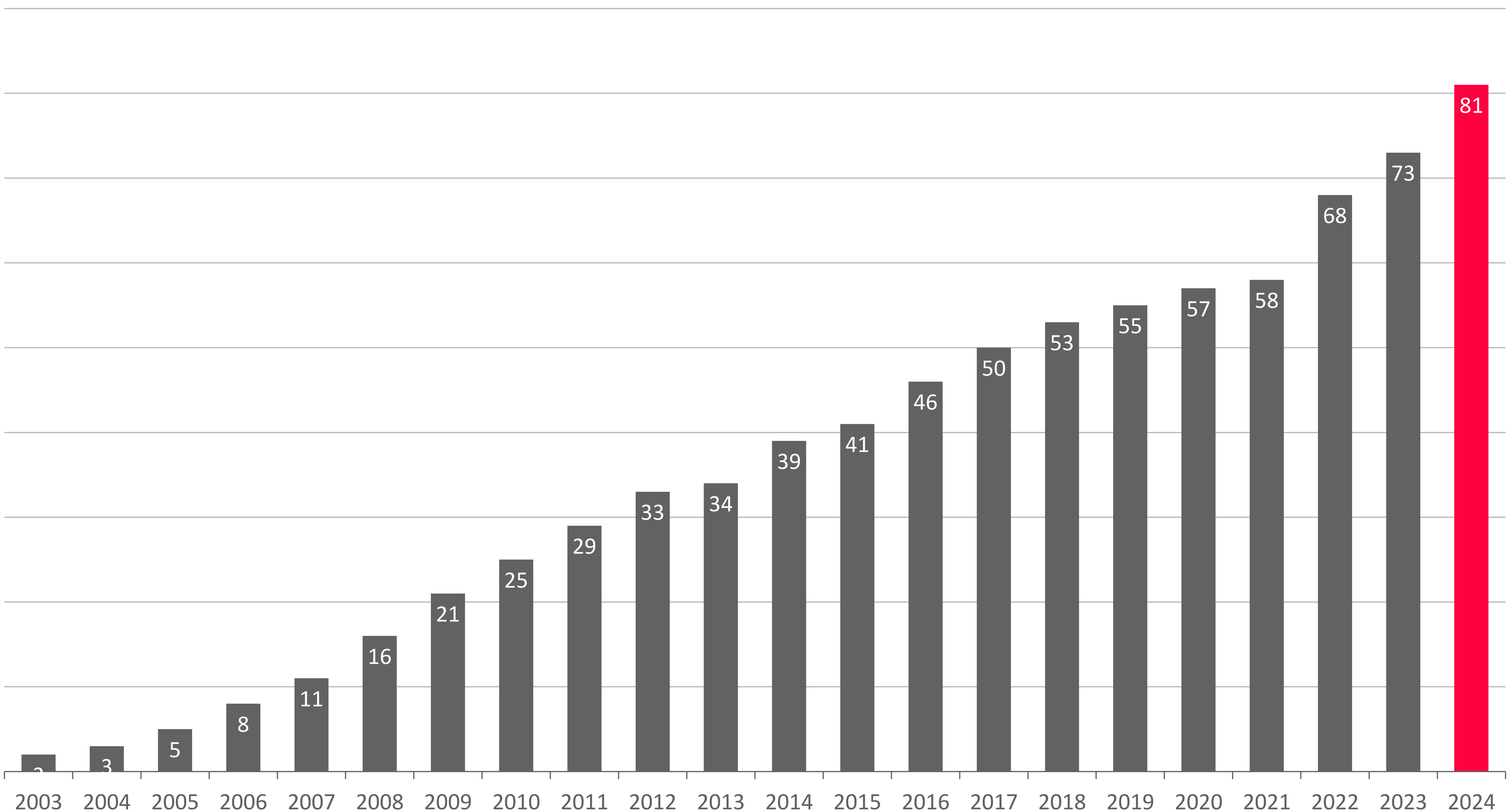
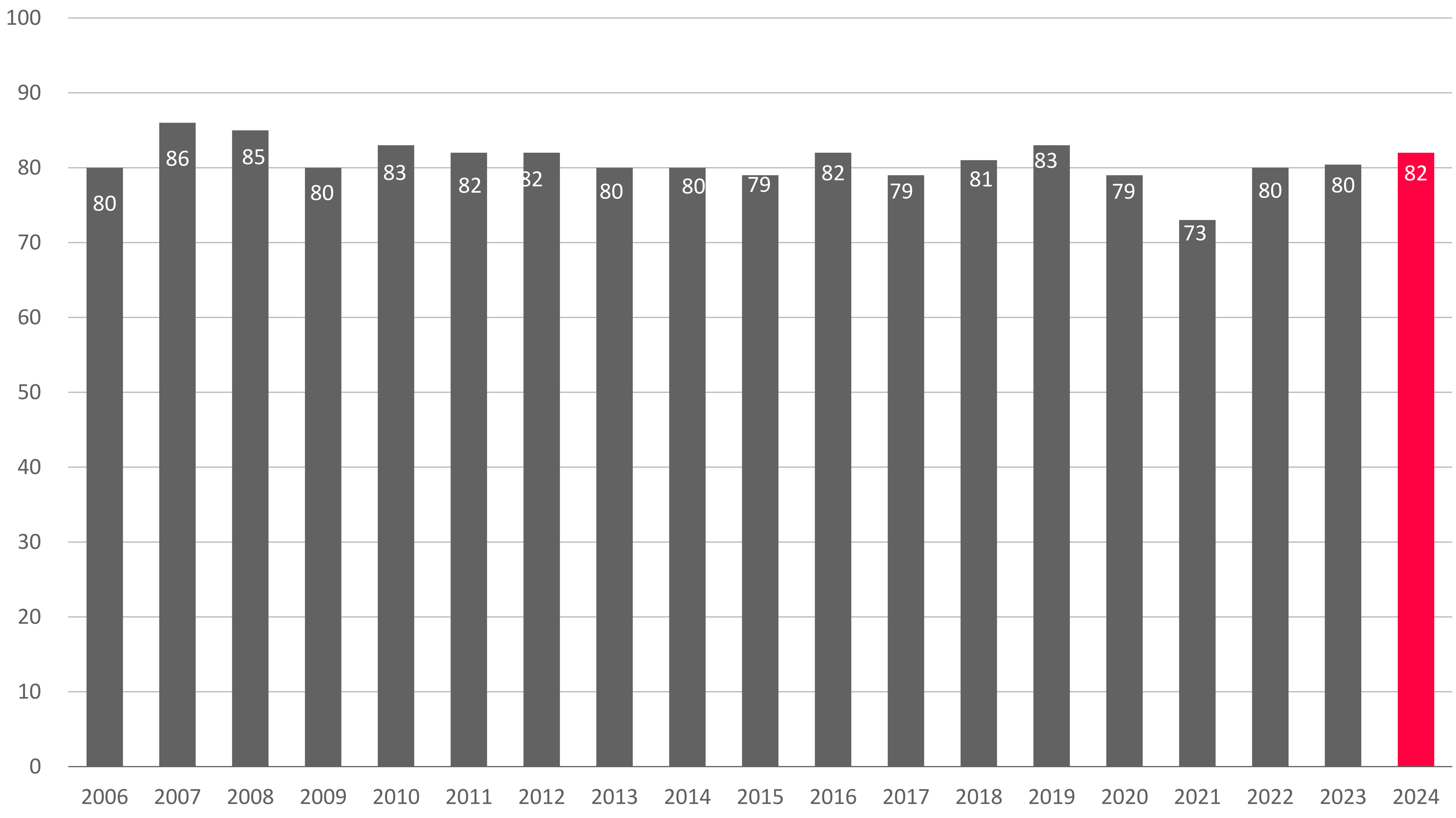
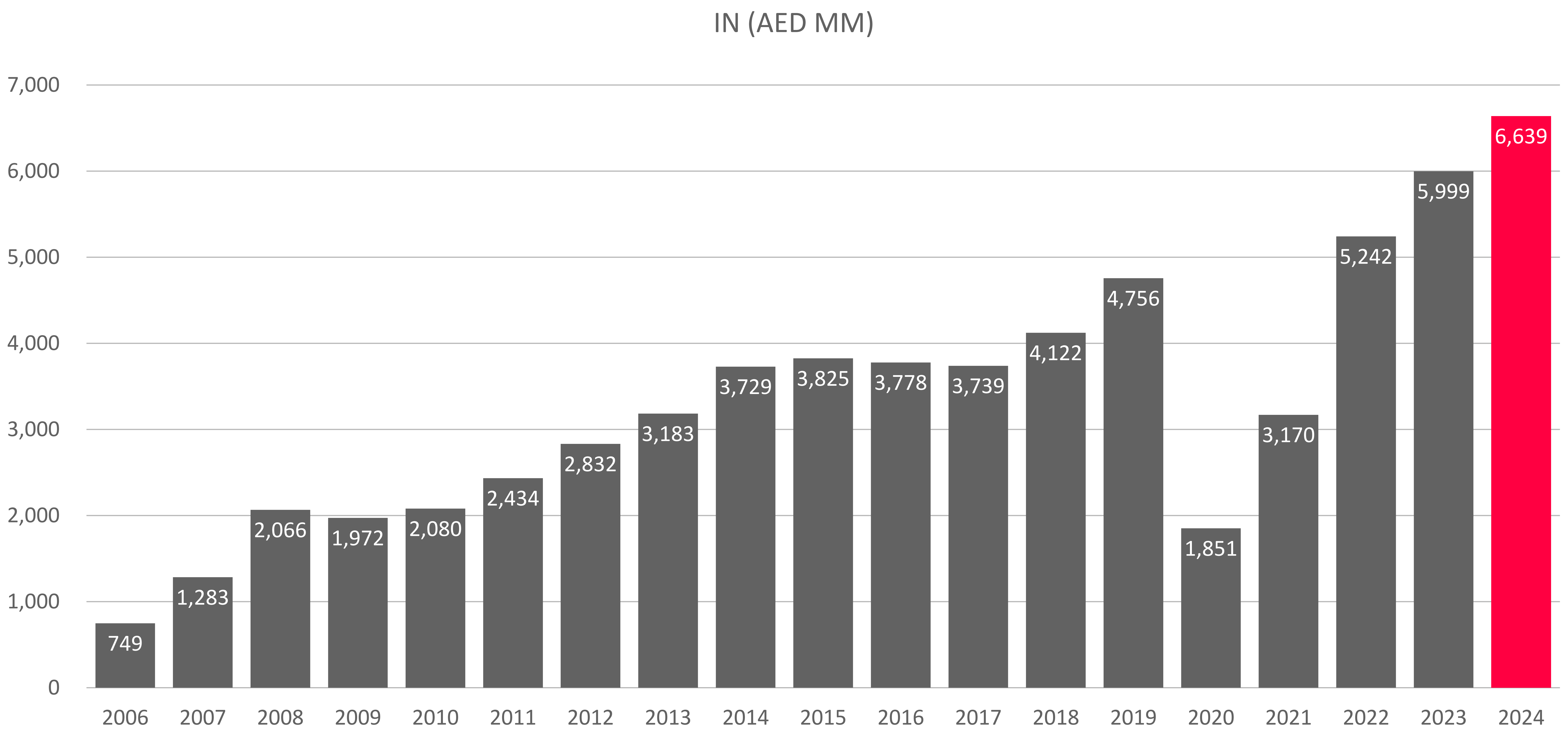
FLEET SIZE HISTORICAL YEARLY



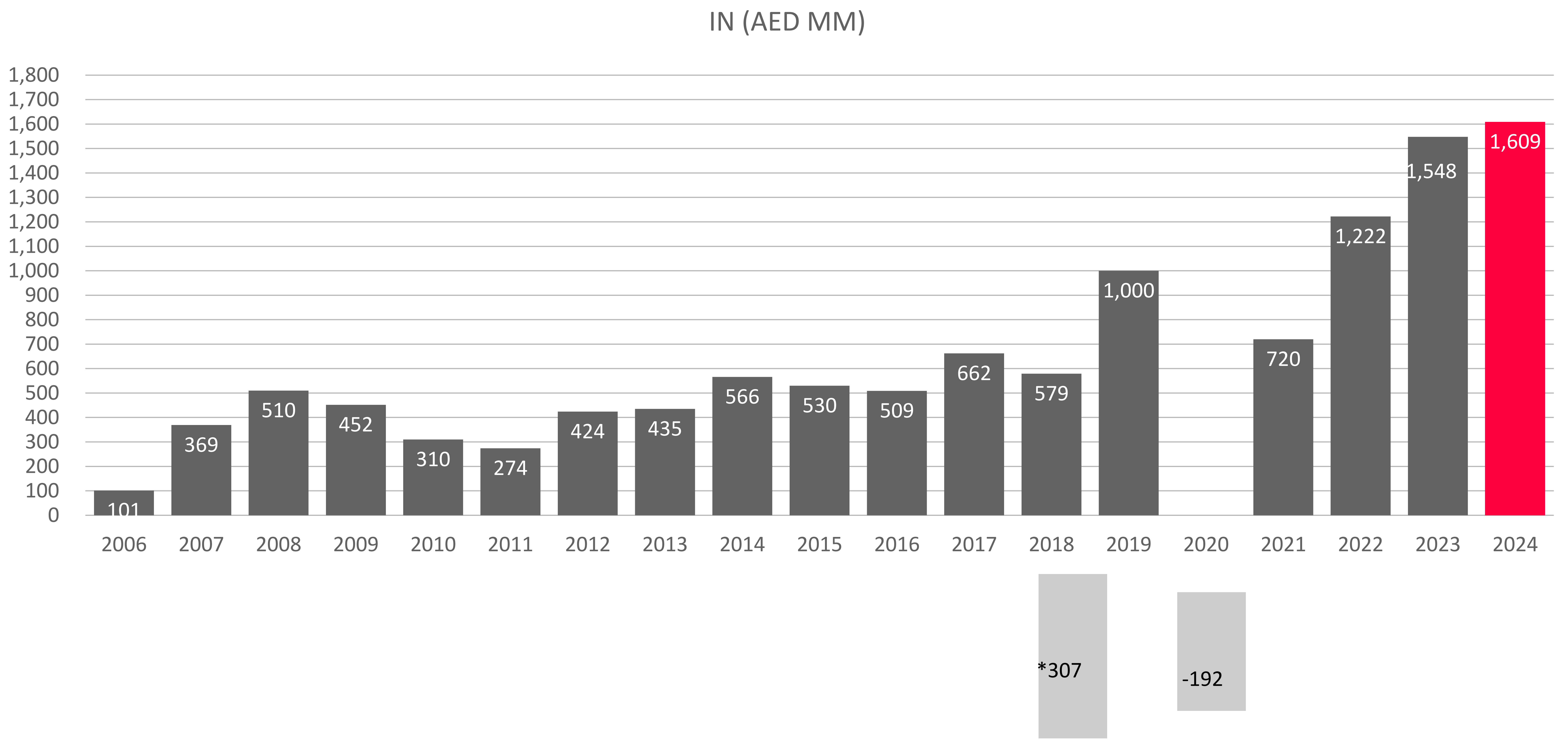
SEAT LOAD FACTOR HISTORICAL YEARLY



REVENUE HISTORICAL YEARLY



NET PROFIT HISTORICAL YEARLY



CORPORATE SOCIAL RESPONSIBILITY

Air Arabia's award winning corporate social responsibility program "Charity Cloud' provides sustainable education and healthcare initiatives in underprivileged communities across the world. Charity Cloud built and operates over 15 schools and clinics in 12 countries and treats over 30,000 patient yearly and provides education for over 1,000 student every year.

Charity Cloud Schools	Charity Cloud Clinics
Sri Lanka	Sudan
India	Yemen
Nepal	Egypt
Turkey	Sri Lanka
Kenya	Bangladesh
Egypt	Tajikistan
Morocco	Cambodia

ESG matters are important consideration in how we do business, including our corporate governance systems that runs at every level in the organization, risk management and methodology to serve customers and support for local communities. Our main driver is the sustainability and efficiency embedded in the culture and management of the airline. Equally important, we believe that the core items that are critical of our ESG approach are practiced across the organization through efficient operations and environment friendly practices. For Air Arabia, this means we are leveraging our business and policy expertise, and presence to help drive an inclusive recovery, expand, and accelerate sustainability. Please review Air Arabia's ESG report for more information.

AIR ARABIA GROUP COMPANIES

AirArabia UAE • Morocco • Egypt

AirArabia Engineering

AirArabia Simulator

AirArabia Academy

FlyJinnah

cozmotravel

الشارقة لخدمات الطيران
Sharjah Aviation Services

ibyta b2b travel

ISA

CENTRO Sharjah

Radisson BLU HOTELS & RESORTS

sayara limousine & car rental

ACTION HOSPITALITY

alpha

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