

# AirArabia



## RESULTS PRESENTATION Q4/FY 2025

# FY 2025 IN FOCUS

# STRATEGIC SUMMARY – FY 2025

- Air Arabia achieved its strongest-ever financial and operational performance of AED 1.8 billion pre-tax profit, up 14%, reflecting disciplined execution, network expansion, and sustained operational efficiency.
- Full Year total revenue surged 15% to AED 7.78 billion, with passenger traffic rising 16% to 21.8 million and seat load factor improving 4pp to 85%, underscoring strong demand on Air Arabia's value-driven product offering.
- Outstanding Q4 performance with quarterly revenue exceeding AED 2.12 billion and seat load factor strengthened to 87%.
- Network expansion continued with 30 new routes added, increasing total destinations to 219 across all operating hubs; while operational capacity grew 10% across the group.
- Nine Airbus A320 family aircraft added bringing total operating fleet to 90 A320 and A321 aircraft (excluding five short-term leases).
- Maintained strong balance sheet of AED 5.3 billion in cash & equivalents; and BOD proposed a dividend distribution of 30 fils per share (30% of share capital).
- Maintained MSCI ESG "AA" rating; S&P Global score improved to 39 (+14 points); received first CDP rating of "B-"; and continued fleet modernization with A320neo delivering up to 20% lower fuel burn.

# FINANCIAL REVIEW FY 2025

# KEY PERFORMANCE – FY 2025

(AED Millions)	2025	2024	Change	%
Pax (m)	13.06	11.22	1.84	16%
LF %	85.3%	82%	3.3%	4%
Revenue (m)	7,787.6	6,765.9	1021.7	15%
Operating Profit / (Loss)	1,269.6	1,184.2	85.4	7%
Operating Profit / (Loss) Margin %	16%	18%	-1%	-7%
Net Profit before tax	1,830.8	1,609.1	221.7	14%
Net Profit after tax	1,628.7	1,467.6	161.1	11%
* Pax (all hubs)	21,817,592	18,840,945		

# FINANCIAL REVIEW Q4 2025

# KEY PERFORMANCE – Q4 2025

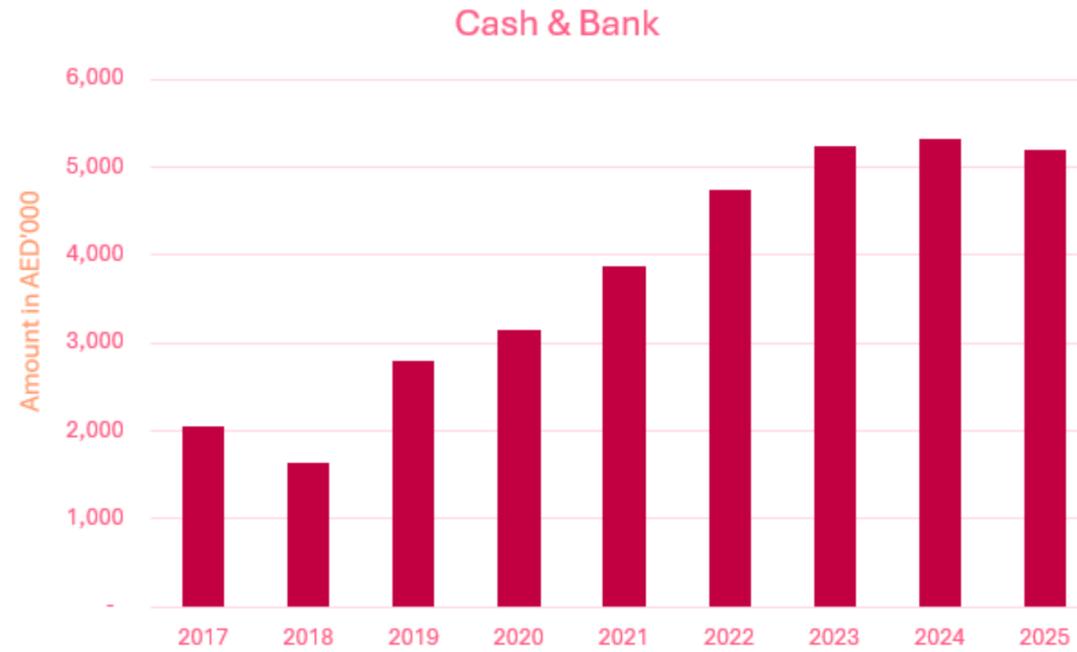
(AED Millions)	Q4 2025	Q4 2024	Change	%
Pax (m)	3.5	2.87	0.63	22%
LF %	86.9%	83%	4%	5%
Revenue (m)	2,124.9	1,686.6	438.3	26%
Operating Profit / (Loss)	278.5	257.4	21.1	8%
Operating Profit / (Loss) Margin %	13%	15%	-2%	-14%
Net Profit before tax	404.9	351.5	53.4	15%
Net Profit after tax	391.6	310.9	80.7	26%
* Pax (all hubs)	5,785,086	4,756,919		

# BALANCE SHEET – FY 2025

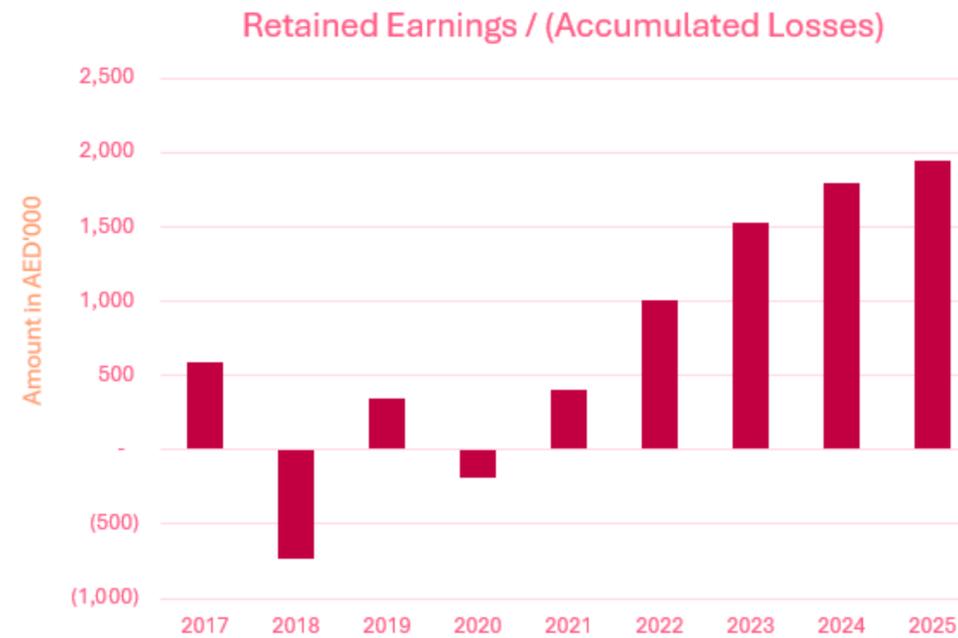
(AED Millions)	YE 2025	YE 2024	Change	%
<b>Assets</b>				
Non-Current Assets	11,507	9,164	2,343	26%
Current Assets	6,192	6,197	-5	-0.1%
<b>Total Assets</b>	<b>17,699</b>	<b>15,361</b>	<b>2,338</b>	<b>15%</b>
<b>Liabilities &amp; Equity</b>				
Non-Current Liabilities	3,632	3,165	467	15%
Current Liabilities	5,657	4,244	1,413	33%
<b>Total Liabilities</b>	<b>9,289</b>	<b>7,409</b>	<b>1,880</b>	<b>25%</b>
<b>Capital &amp; Reserves</b>				
Equity	8,410	7,952	458	5.8%
<b>Total Liabilities &amp; Equities</b>	<b>17,699</b>	<b>15,361</b>	<b>2338</b>	<b>15%</b>

# CASH GENERATION

Cash & Bank



Retained Earnings /  
(Accumulated Losses)



# FLEET STATUS FY 2025

## CURRENT FLEET



**Airbus A320ceo**

76 Aircraft in service

(excluding 5 ACMI, short-term lease)

**Airbus A320neo**

5 Aircraft in service

**Airbus A321ceo**

3 Aircraft in service

**Airbus A321neo**

6 Aircraft in service

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### Current Fleet Allocation

Sharjah 54   Ras Al Khaimah 2   Abu Dhabi 12   Morocco 10   Egypt 4   Pakistan 8

*\*New aircraft are expected to join the fleet gradually as part of the existing Airbus order, which includes 120 A320 Family aircraft.*

# OUTLOOK

- Air Arabia remains committed to disciplined strategic growth and the continued expansion of its route network across its multi-hub platform.
- The airline will further increase flight frequencies, optimize fleet utilization, and explore new market opportunities to enhance connectivity and strengthen its market presence.
- Operational efficiency, innovation, and rigorous cost management will remain central to sustaining profitability.
- While geopolitical tensions and supply chain pressures are expected to persist, the Group continues to navigate these challenges with flexibility and prudence.
- Air Arabia remains confident in the resilience of its diversified, value-driven business model and its ability to deliver sustainable long-term value.

# Sustainability

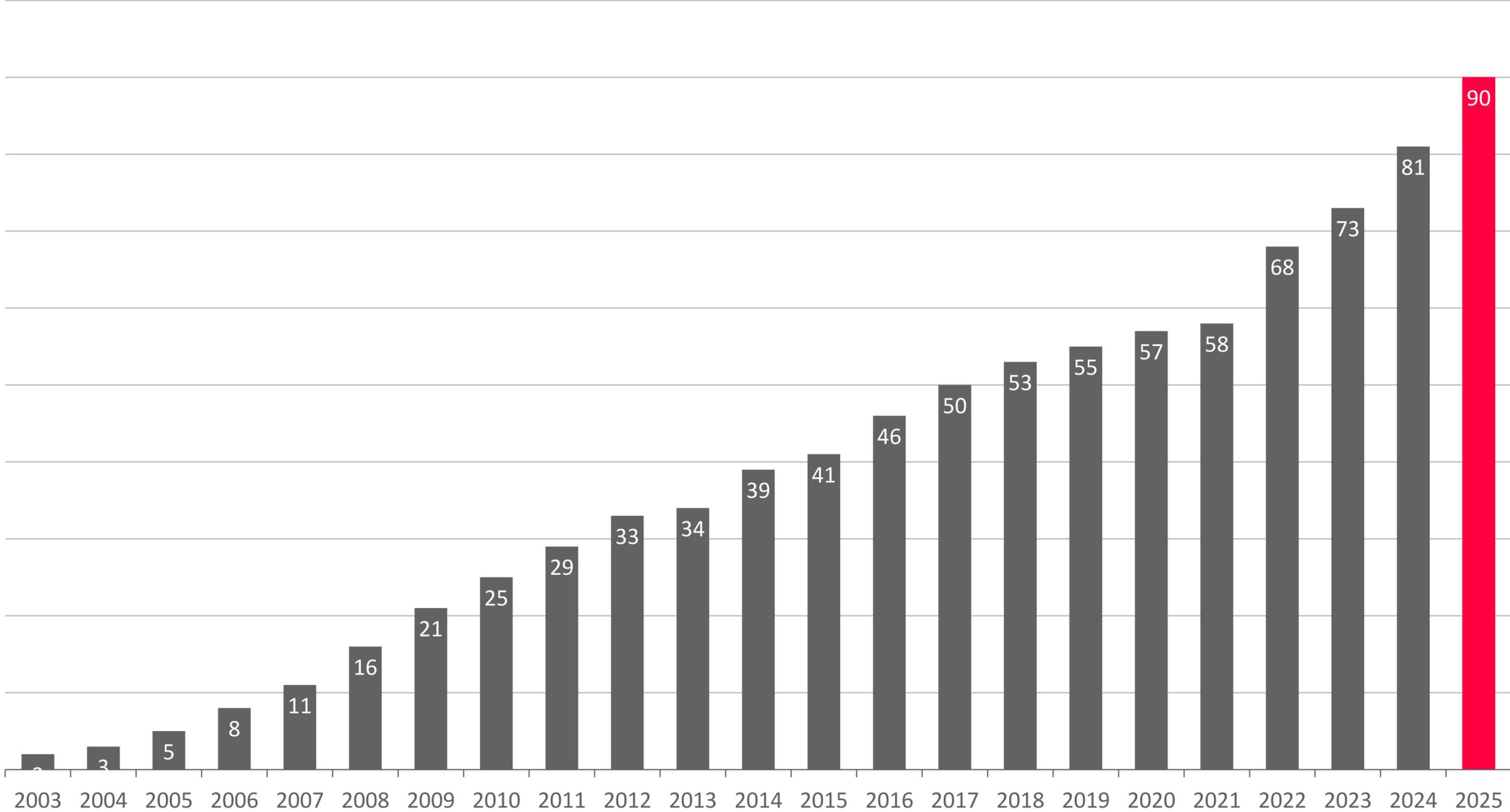
- Air Arabia maintained its MSCI ESG “AA” rating, ranking among the global “Leader” category of airlines and was last assessed by S&P Global receiving a score of 39 in 2025, up 14 points from 2024.
- The airline also welcomed its first Airbus A320neo, part of its 120-aircraft order, delivering up to 20% lower fuel burn and CO<sub>2</sub> emissions.
- Air Arabia maintains ongoing MRV of its carbon emissions and has published its Task Force on Climate-Related Financial Disclosures (TCFD) report, which can be accessed [here](#).
- Air Arabia Group received its first CDP rating for its CO<sub>2</sub> reduction strategy and implementation, achieving an overall score of “B-” and placing the Group within the second-highest performance band.

# APPENDIX

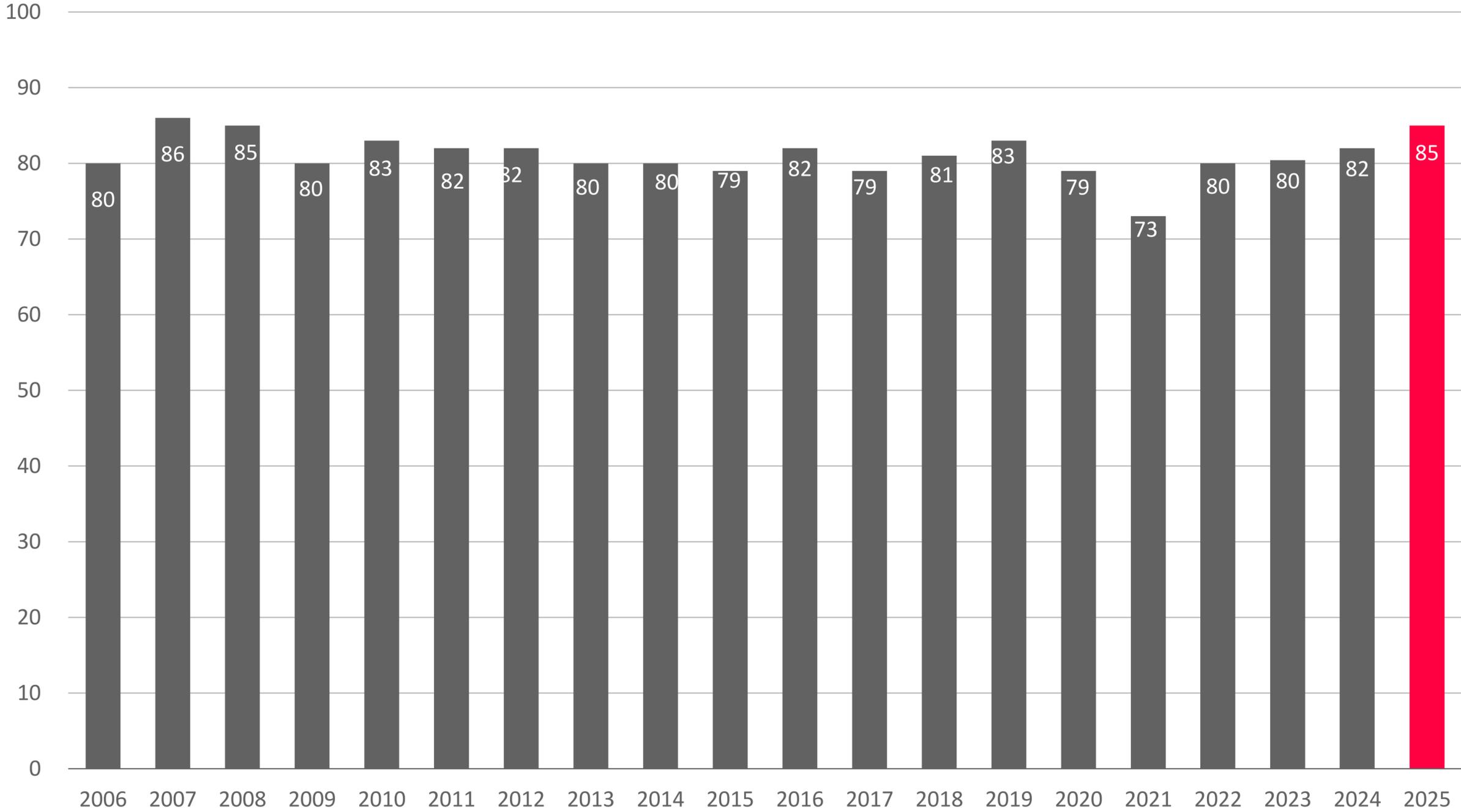


**AirArabia**

# FLEET SIZE HISTORICAL YEARLY

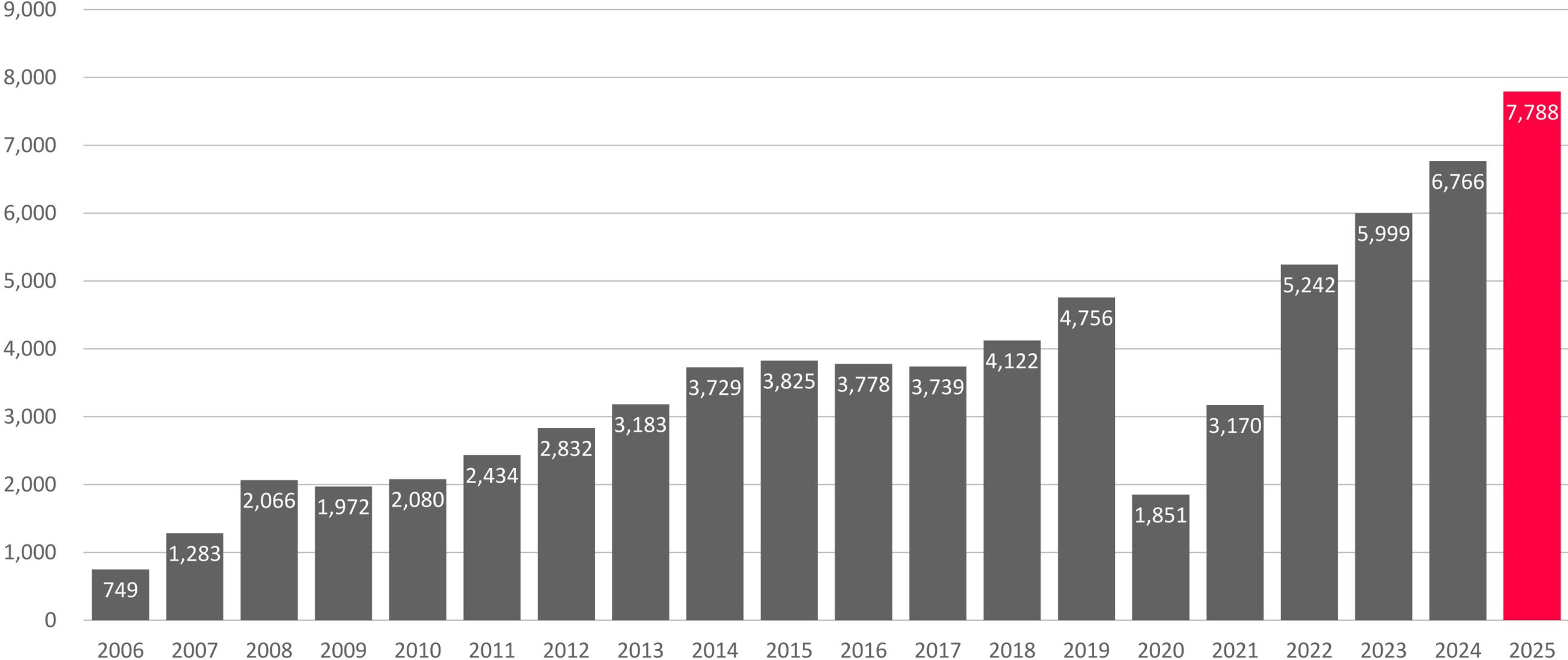


# SEAT LOAD FACTOR HISTORICAL YEARLY



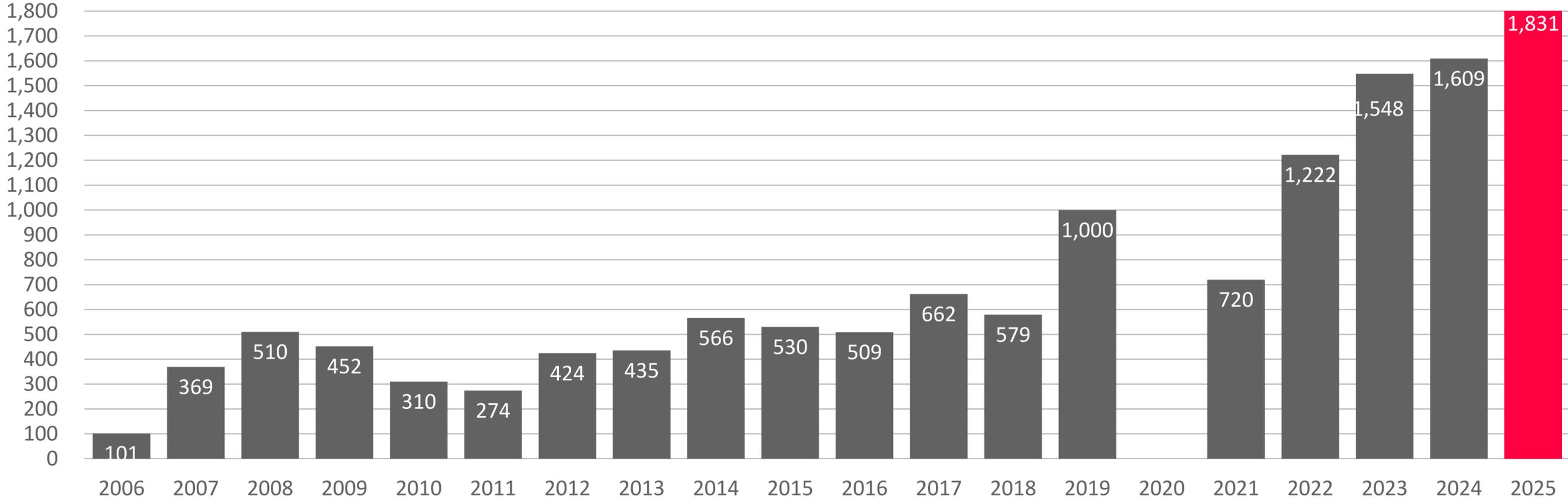
# REVENUE HISTORICAL YEARLY

IN (AED MM)



# NET PROFIT HISTORICAL YEARLY

IN (AED MM)



# CORPORATE SOCIAL RESPONSIBILITY

Air Arabia’s award winning corporate social responsibility program “Charity Cloud” provides sustainable education and healthcare initiatives in underprivileged communities across the world. Charity Cloud built and operates over 15 schools and clinics in 12 countries and treats over 30,000 patient yearly and provides education for over 1,000 student every year.

Charity Cloud Schools	Charity Cloud Clinics
Sri Lanka	Sudan
India	Yemen
Nepal	Egypt
Turkey	Sri Lanka
Kenya	Bangladesh
Egypt	Tajikistan
Morocco	Cambodia



ESG matters are important consideration in how we do business, including our corporate governance systems that runs at every level in the organization, risk management and methodology to serve customers and support for local communities. Our main driver is the sustainability and efficiency embedded in the culture and management of the airline. Equally important, we believe that the core items that are critical of our ESG approach are practiced across the organization through efficient operations and environment friendly practices. For Air Arabia, this means we are leveraging our business and policy expertise, and presence to help drive an inclusive recovery, expand, and accelerate sustainability. Please review Air Arabia’s ESG report for more information.

# AIR ARABIA GROUP COMPANIES

**AirArabia**  
UAE • Morocco • Egypt

**AirArabia**  
Engineering

**AirArabia**  
Simulator

**AirArabia**  
Academy

**FlyJinnah** 

**cozmotravel**

  
الشارقة لخدمات الطيران  
Sharjah Aviation Services

**ibyta**  
b2b travel



**CENTRO**  
Sharjah

**Radisson**   
HOTELS & RESORTS

**sayara**   
limousine & car rental

  
**ACTION**  
HOSPITALITY

  
**alpha**

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